

KING'S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON TUESDAY 6TH MARCH 2018

KHP MEETING ROOM

COUNTING HOUSE

PRESENT	Prof Ed Byrne Prof Sir Robert Lechler Sir Hugh Taylor Dr Ian Abbs Roger Paffard Ian Smith Robin McIver Dr Pamela Kirby Rt Hon Stephen Dorrell Prof Garret FitzGerald Lord Butler	President and Principal, KCL Executive Director, KHP Chair, GStT NHS FT Chief Medical Officer GStT NHS FT Chair, SLaM NHS FT Chairman, KCH NHS FT Deputy VP Strategy, Planning & Assurance Non-Executive Director, KHP Non-Executive Director, KHP Non-Executive Director, KHP Non-Executive Director, KHP
APOLOGIES	Amanda Pritchard Dr Matthew Patrick Nick Moberly Jill Lockett	Chief Executive, GStT NHS FT Chief Executive, SLaM NHS FT Chief Executive, KCH NHS FT KHP Director, Performance & Delivery
IN ATTENDANCE	Joseph Casey Prof Steve Sacks (item 2) Dr Bu Hayee (item 2) Dr Nick Powell (item 2) Dr Jeremy Sanderson (item 2) Dr Debbie Shawcross (item 2) Mr Andy Leather (item 3) Dr Oliver Johnson (item 3) Mrs Jennie Younger (item 5)	Deputy Director, Programme Delivery, KHP Director of MRC Centre for Transplantation, KCL; joint CAG Leader Clinical Lead, Gastroenterology, KCH NHS FT Consultant, Gastroenterology, GStT NHS FT Clinical Director, Gastrointestinal Medicine and Surgery, GStT NHS FT Senior Lecturer and Clinician Scientist, Institute of Liver Studies, KCL Centre Director, King's Centre for Global Health & Health Partnerships, KCL Visiting Lecturer, King's Centre for Global Health & Health Partnerships, KCL Executive Director for Fundraising, KHP

1. Minutes and Matters Arising

The Minutes of the last meeting held on 25 January 2018 were noted as a true record.

2. Liver, Renal, Urology, Transplantation, Gastrointestinal / Gastro Intestinal Surgery CAG – Strategic direction and CAG Executive structure

Ed Byrne welcomed Steve Sacks, Bu Hayee, Nick Powell, Jeremy Sanderson and Debbie Shawcross. It was noted that the CAG has presented its vision to the CAG Oversight Group meetings in July and September 2017. To the Joint Boards meeting, the presentation provided an overview of the progress and opportunities within the CAG, and the strategic direction and leadership requirements to continue to advance the tripartite agenda. The presentation:

- Set out the breadth of the CAG, and highlighted many distinctive features including MRC Centre for Transplantation, the opportunity to leverage strengths in inflammatory bowel disease and therapeutic endoscopy, integral role of surgery for upper and lower GI (including international recognition for oesophageal reflux), the strengths across liver medicine, kidney medicine, and urology.
- Highlighted the importance of the mind and body agenda across the CAG activities, with examples of work underway linking to the KHP Mind & Body programme.
- Noted that the MRC Centre has been a driving force for transplantation across the campuses, providing a shared vision and infrastructure, which has also supported the broader CAG agenda.
- Set out opportunities for bringing together strengths in inflammatory bowel disease and therapeutic endoscopy through a shared vision for digestive diseases, and the potential benefits that would be delivered to patients in a rapidly developing and changing clinical and academic environment.

Ed Byrne thanked the CAG for a very helpful presentation. The Joint Boards commented on:

- the importance of the microbiome and links to bioinformatics infrastructure;
- the link to system leadership and the impact of treatment innovations in shaping future health systems;
- the work the CAG is undertaking to support the mind and body agenda across KHP and how this is linking with King's Together;
- the relationship with cancer and diabetes, and the opportunities to leverage funding in those areas (and the extent to which major funders understood those links and opportunities);
- how KHP builds on the science base to develop care model to deliver treatments.

Action:

- **CAG to reshape Executive to deliver strategy in line with recommendations from the CAG.**
- **KHP central team to run process for appointment of CAG leaders.**
- **CAG to report on progress in delivery of strategy to the CAG Oversight Group.**

In summary, the Joint Boards indicated strong support for the:

- Direction of the CAG strategy presented to the KHP Joint Boards;
- Indication of the need to shape the CAG Executive to support the development and delivery of the CAG's strategy.

3. King's Centre for Global Health & Health Partnerships

Ed Byrne welcomed Andy Leather and Oliver Johnson to the meeting to discuss the support of the Joint Boards for the King's Global Health Partnerships. It was noted that guidance from the Joint Boards on engagement with NHS partners would be particularly helpful.

The presentation set out the opportunities associated with the Global Health Partnership, including the benefits of a clearer brand across KHP and the university (for example, fostering stronger links with relevant disciplines such as engineering and human rights law). The presentation provided an overview of the strategy, including what success would look like from partner perspectives as well as externally. The focus is on strengthening systems, building on the best of the NHS and UK universities combined, with synergies across research, education and international partnerships that will create pathways for lifelong engagement. The governance of the Global Health Partnership is proposed to be hosted within the School of Population Health. The funding strategy will focus on fundraising to support gaps in external funding. The next steps are to agree the strategy, strengthen NHS engagement with the Global Health Partnership, and engage in the next phase of the funding strategy.

Ed Byrne thanked Andy and Oliver for the presentation and noted that the work was a jewel in the crown of KHP. The Joint Boards noted in discussion:

- the importance of strong internal links within KHP to the success of the Global Health Partnership (for example, building links where there is a history of partner engagement, linking with the business school and social sciences, and engaging with our staff to understand their links and what matters to them); it is hoped that this will be reflected in an increase in the number of staff continuing to work in the partner countries;
- the NHS partners would welcome opportunity to be more closely engaged in governance;
- that need to be clear on the distinctive offer of KHP, and how this differs from others (for example, the link between health workforce and research) and how this will help deliver better health outcomes;
- that there is an opportunity to make greater use of the Partnership and the opportunities it offers in both recruitment and retention discussions (as it creates opportunities that would not be available in other organisations).

Actions:

- **Jill Lockett to feedback to Andy Leather and Oliver Johnson the nominations from the NHS partners to support KHP Global Health.**

In summary, the strategy is compelling, and provides the long-term focus that is needed to continue to make progress. There was a specific request for named individuals from each of the NHS partners, which had been provided by email prior to the meeting of the Joint Boards.

4. KHP Directors Report

Robert Lechler presented the KHP Directors Report. In relation to the budget for 2018/19, the discussion noted the recognition of the financial constraints of all partners and that this was reflected in the budget planning for KHP.

5. KHP Fundraising – Campaign update

Ed Byrne welcomed Jeannie Younger to the meeting. The Joint Boards received an update on the campaign branding and slogan. This has been changed slightly from the previous version. The discussion noted that the Campaign Board (chaired by Sir John Major) is supportive of the proposed change.

The public launch of the campaign is planned for either Autumn 2018 or by early 2019. The discussion noted that there will need to be consideration of how the various logos of the organisations are used and tailored within the campaign, which was acknowledged, and work is underway.

Action:

- **KHP Fundraising to update the KHP Joint Boards on the final campaign branding in advance of campaign launch, including alignment and inclusion with partner branding (where applicable).**

The Joint Boards agreed with the proposed slogan for the upcoming campaign.

6. Any other Business

None

Dates of next meetings:

KHP Joint Boards Meeting Tuesday 5 th June 1.30pm – 4.00pm (Prospero House)	CEOs' Action Group Thursday 28 th June 2.00pm – 4.00pm	KHP Joint Boards Meeting Wednesday 4 th July 2.30pm – 4.30pm	KHP Joint Boards Meeting Thursday 6 th September 10.00am – 12.00pm
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