

## KING'S HEALTH PARTNERS JOINT BOARDS MEETING

### MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON WEDNESDAY 4 JULY 2018

KING'S HEALTH PARTNERS, THE COUNTING HOUSE, GUY'S HOSPITAL

<b>PRESENT</b>	Prof Ed Byrne	President and Principal, KCL (chair)
	Prof Sir Robert Lechler	Executive Director, KHP
	Sir Hugh Taylor	Chair, GStT NHS FT
	Roger Paffard	Chair, SLaM NHS FT
	Ian Smith	Chair, KCH NHS FT
	Robin McIver	Deputy Vice Principal, Strategic programmes, KCL
	Rt Hon Stephen Dorrell	Non-Executive Director, KHP
	Dr Pamela Kirby	Non-Executive Director, KHP
	Lord Butler	Non-Executive Director, KHP
	Prof Garret FitzGerald	Non-Executive Director, KHP (Skype)
<b>APOLOGIES</b>	Peter Herring	Interim CEO, King's College Hospital NHS FT
	Amanda Pritchard	Chief Executive, GStT NHS FT
	Dr Matthew Patrick	Chief Executive, SLaM NHS FT
<b>IN ATTENDANCE</b>	Jill Lockett	KHP Director, Performance & Delivery
	Luke Readman	One London LHCRE Lead, CIO East London Health & Care Partnership
	Dr Jack Barker	CCIP SE London STP, Respiratory Physician KCH
	Prof Tim Hubbard	Professor of Bio Informatics, Head of Department of Medical and Molecular Genetics, KCL, Joint Chair KHP Informatics Group
	Prof Richard Beale	Professor in Critical Care, GStT and Joint Chair KHP Informatics Group
	Joseph Casey	Deputy Director, Programme Delivery KHP
	Chris North	Independent Branding Advisor
	Deborah Bull	Vice Principal, Culture, KCL
	Katherine Bond	Director, Cultural institute, KCL
	Daisy Fancourt	Wellcome Research Fellow, UCL
	Simon Chaplin	Director, Culture & Society, Wellcome Trust
	Prof Anne Greenough	Director, KHP Education & Training Academy KHP
	Rachael Jarvis	Programme Manager, KHP Education & Training Academy

### 1. Minutes and Matters Arising

The minutes of the last meeting of the KHP Joint Boards, held on 5<sup>th</sup> June 2018 were agreed as a true record.

The minutes of the CEOs' Action Group held on 31<sup>st</sup> May 2018 were received.

## **Matters arising**

None received.

### **2. Informatics Developments**

Ed Byrne welcomed Luke Readman, lead for the One London Local Health and Care Record Exemplar (LHCRE) bid and the KHP Informatics leadership (Dr Jack Barker, Professor Tim Hubbard, Professor Richard Beale and Joseph Casey) to the meeting. The team described the successful series of bids to develop the informatics relationship between primary, secondary care and universities across London to improve data sharing and research focused analytics. In particular, they noted the LHCRE bid, bringing £7.5m to London to better connect patient data and records across the health system, strengthen patient control and access to their data, create a common data repository for health and care data and provide the infrastructure for cross sectoral analytics and appropriate governance support for safe data sharing.

It was noted that the Health Data Research (HDR) UK bid, also pan London, had secured funds to bring university informatics and health systems closer together to ensure improved outcomes for patients through personalised medicine.

The Joint Boards highlighted their support for KHP and the East London Partners working closely together for the benefit of patients and to progress joint working across primary, secondary, tertiary care and the universities. In discussion it was agreed that:

- This represents an important programme for KHP;
- That GDPR was helpful and should enable public confidence in data sharing for health improvement;
- The STP system engagement with patients will need to test patient data sharing agreements carefully so that patients feel their views have been heard – in SE London, the STP Information governance documentation is beginning to bring all of this together in a positive way;
- Testing and agreeing the right commercial partner for key aspects of the digital roadmap would be important and needed to be managed carefully as a partnership;

Ed Byrne congratulated the team on their successful bids and asked that progress be brought back to the Joint Boards routinely.

## **Action**

- **KHP Office to work with the Informatics Group to ensure regular updates are brought back to the KHP Joint Boards.**

### **3. KHP Institute Branding Refresh**

Ed Byrne welcomed Chris North to the meeting. Chris took the Joint Boards through the process undertaken to consider a refresh of the high-level branding for the King's Health Partners Institutes Programmes. Having met with senior Executive teams from across the partners, leaders from the Institutes teams and their staff, Chris' conclusions included:

- Coalescing around the King's Health Partners branding rather than creating a new brand for each institute;

- Removing the high-level mention of Institutes and Networks given that these are our organising methodology rather than a formal brand. It was agreed in discussion that this does not change or diminish the Institutes and Networks ambition;
- That the terminology King's Health partners Cardiovascular, King's Health partners Haematology etc be adopted across the suite of programmes;
- Recognising that each of the Institutes was in a different stage of development, it was recommended that more work be undertaken in Urban Population Health to understand the offer;
- That more discussions to take place Women and Children's Health to ensure a synergy of messaging and reduce fundraising confusion with regarding developments in similar client groups;
- That the title King's Health Partners Mental Health could be developed as a broad nomenclature for a number of Mental Health and Mind Body programmes but that this needed to be tested more carefully with the service and university colleagues in detail.

The Joint Boards welcomed the advice. They were keen to stress the importance of the internationally competitive aspect of the Institutes ambitions and that this should not be lost in the change in high level branding. It was felt that the combination of the KHP brand and the Institute offer could be compelling and the refreshed branding would enable this. The partner Directors of Communications would support the work plan going forward and sign off all "use guides" for the implementation of the new branding from the end of the year.

Ed Byrne thanked Chris North for his work and asked that a report come to the October Joint Boards confirming progress and the final stages of the programme.

**Action:**

- **Chris North, KHP Head of Communications and KHP Communications Group to progress the work through the Autumn and brief the Joint Boards on progress.**

**4. Scaling Arts in Health through King's Health Partners**

Ed Byrne welcomed Deborah Bull, Katharine Bond, Simon Chaplin and Daisy Fancourt to the meeting of the Joint Boards. The team presented early findings in the improved recovery of patients and improved patient experience when care is delivered in an integrated arts environment. The partnership environment of the AHSC and the potential for arts and health to co-exist was considered to be a significant benefit to all.

The Joint Boards noted the significant alignment between the KHP mission, the programmes and plans in place across many of the NHS partners already and the programme described by the team. The Partners were very keen that the more formal connection with service leads and clinical directors be made and visibly supported by local Boards and leadership teams.

**Action:**

- **Daisy Fancroft to work up a proposal for next steps with local teams. KHP office to connect the team to local partners as necessary.**

## 5. KHP Education and Training Annual Report

Ed Byrne welcomed Anne Greenough and Rachael Jarvis to the meeting of the Joint Boards. Anne set out the progress and achievements across the KHP Education Academy and Learning Hub over the last 12 months. In particular, the discussion highlighted:

- The good progress in many CAGs whilst acknowledging that trusts had reduced the education and training sessions payable to staff;
- The positive participation and outcomes for staff involved in clinical research training programmes
- The growth in numbers registered with and using the KHP Learning Hub;
- The launch of the International offer, including a new brochure being tested with global partners currently;
- The good progress in the Haematology Institute Education strategy and the developing materials for the other Institutes including a new clinical Post Graduate Certificate which would be part of the international offer;
- The need to capture a comprehensive overview of the E&T offer across the CAGs;
- The potential to connect the KCL business school and a business methodology programme to support clinicians in health management.

Ed Byrne thanked Anne and Rachael for their hard work and looked forward to hearing of progress in the international and post graduate developments going forward.

### Action:

- **KHP Education Academy to share progress with the KHP Joint Boards.**
- **KHP Education Academy to connect with the KCL Business School and Ian Smith to consider a joint programme of work**

## 6. KHP Director's Report

Robert Lechler presented his report for the past month, noting progress across the KHP cross cutting themes and tripartite mission. There had been particularly good progress in research grant awards and a number of research commercial collaborations were gathering pace.

The Joint Boards were pleased to hear of the Queen's honours afforded to members of the KHP community in recognition of their contribution to academia and healthcare delivery. The Mind and Body programme had successfully bid to the Maudsley charity for £1.7m to develop their programme further. It was noted that the CLAHRC renewal programme (now known as the Applied Research Centre) was to be submitted in early August, the KHP team would then await feedback and an Autumn interview date.

## 7. Any other Business

None.

Dates of next meetings:

<b>CEOs' Action Group Meeting</b> Thursday 25 <sup>th</sup> October 2.00 pm – 4.00 pm	<b>CEOs' Action Group Meeting</b> Thursday 29 <sup>th</sup> November 10.00am – 12.00pm	<b>KHP Joint Boards Meeting</b> Tuesday 4 <sup>th</sup> December 10.00 am – 12.00pm
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