

Attach 1a

KING'S HEALTH PARTNERS JOINT BOARD MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS HELD ON THURSDAY 9th NOVEMBER 2017 IN THE KHP MEETING ROOM, COUNTING HOUSE

PRESENT	Prof Ed Byrne Prof Sir Robert Lechler Sir Hugh Taylor Dr Ian Abbs Lord Kerslake Nick Moberly Roger Paffard Dr Matthew Patrick Robin McIver Dr Pamela Kirby Prof Garret FitzGerald	President and Principal, KCL Executive Director, KHP Chair, GStT NHS FT Chief Medical Officer, GSTT Chair, KCH NHS FT Chief Executive, KCH NHS FT Chair, SLaM NHS FT Chief Executive, SLaM NHS FT Deputy VP Strategy, Planning and Assurance Non-Executive Director, KHP Non-Executive Director, KHP
APOLOGIES	Amanda Pritchard Rt Hon Stephen Dorrell Lord Butler	Chief Executive, GStT NHS FT Non-Executive Director, KHP Non-Executive Director, KHP
IN ATTENDANCE	Jill Lockett Andy Black Prof Martin Prince Dr Andy Leather Jennie Younger	KHP Director, Performance & Delivery Director, Strategic Industrial Partnerships, KCL Institute Director KHP Global Research Director KHP Centre for Global Health Executive Director of KHP Fundraising & Supporter Development

1. Minutes and Matters Arising

The minutes of the meetings of the KHP Joint Boards on 21 September and 17 October 2017 were agreed as a true record.

2. KHP Strategic Industrial Partnerships

Ed Byrne welcomed Mr Andy Black, KHP Head of Strategic Industrial Partnerships, to the meeting to share the progress following his first 6 months in the role. Andy set out the opportunities available to KHP work to with a number of commercial, pharmaceutical and life sciences firms. It was recognised that the ability to co-locate life sciences partners alongside clinical academic teams would add considerable strength to our offer as an AHSC. A mix of partners would be preferential, would provide multi-modality and reduce any risks of single partner reliance. It was noted that the planned research annex to the KHP Life Sciences vision and the Institutes research plans will be a helpful addition.

It was agreed that the strategy should support the KHP expectations of campus strength and enable all the campuses to thrive in their own way.

It was agreed that there are a wider cohort of companies that we need to reach out to but the early connections by specialty looked promising, in what was recognised as a highly competitive space. It was agreed that the scientific quantity of The Crick and our close partnership with the Crick Institute was a strategically important platform from which to engage future partners.

Ed Byrne welcomed the presentation and the helpful discussion and invited Andy to present to the Board again in the summer.

- Action: KHP Executive to complete the draft research annex to the Life Sciences narrative. Andy Black to continue to develop the Institutes commercial partnerships plans and report progress to the Joint Boards. Andy Black to engage with campus Deans and partner CEOs to ensure strength across the KHP geography.

3. KHP Fundraising and Supporter Development

Ed Byrne welcomed Jennie Younger, newly appointed Executive Director of KHP Fundraising and Supporter Development. The brief session was an opportunity for Jennie to meet to Joint Boards and talk through her early thoughts and initial observations across the partnership. All agreed it was an exciting time for KHP Fundraising with the likely launch of a major new campaign in 2018, building on the highly successful *World Asks, King's Answers* campaign over the last decade. Jennie noted the warm welcome and enthusiasm that had greeted her arrival.

- Action: Fundraising and Supporter Development team to continue to build the new campaign and to share branding and content with the KHP Fundraising Board and Leaders Group in the late winter 2018, with a presentation to the KHP Joint Boards when the time is right. Jennie Younger to talk with the KHP team about introductions to key individuals in order to progress Jennie's induction.

4. KHP Global Health

Ed Byrne welcomed Prof Martin Prince, Director of the KHP Institute of Global Health Research and Mr Andrew Leather, Director of the KHP Centre for Global Health Partnerships to the Joint Boards to present progress with their work and strategic directions.

Andy Leather presented the progress update from across the in-country work programmes (Sierra Leone, Somaliland and more recently, the Democratic Republic of Congo) noting the highlights of the research, education and clinical service developments over the last 5 years. He noted that the programmes were supported extensively through volunteers, though few of these had come through the partners. It was recognised that more needed to be done to strengthen the understanding and signposting within the 3 local trusts in particular. Meetings had taken place with Medical Directors and Workforce Directors locally. Roger Paffard expressed enthusiasm to connect with the SLaM workforce and Andy agreed to meet with him directly. Andy noted that the learning from Somaliland and Sierra Leone had promoted the development of a new strategic direction for the Centre and this would be presented to the Joint Boards in March 2018.

Whilst the £130k annual grant from KHP discretionary funds and the recent successes in winning grants and bids had been helpful, Andy highlighted the need for KHP Fundraising to build on the strong response received from alumni and supporters during the Sierra Leone Ebola outbreak and create a new fundraising offer for the Centre.

Martin Prince presented the early steps and progress in the new Global Health Research Institute. He noted the emerging strengths across the partners in global health research including chronic diseases, care delivery and interdisciplinary education and universal health coverage. The strength of the KHP post graduate learning offer would be an important factor with 3 masters level degrees in global health now underway with 130 students between them and a new intercalated BSc, and 30 doctoral students. Early success in the Global Research Challenge Fund, with 3 major grant awards for health system strengthening, cancer and palliative care and maternal health had provided a strong springboard for future research collaborations and activity. It was recognised that the learning across developed countries for sharing across sub Saharan Africa was important to the success and evaluation of the Institute programme going forward.

It was agreed that the Institute should hold a formal launch in March followed by a symposium late in the year. and that the KHP Team should communicate the date widely once it is known. It was agreed that both the research Institute and the Centre for Global Health added a great deal to the KHP brand and should be supported through the Fundraising priorities. Marin and Andy were congratulated on the progress and focus of their work.

- Action: Centre for Global Health team to meet with the SLaM leadership to build the volunteers reach from the trust. Global Health leads to meet with the Fundraising and Supporter development team to build a programme of joint work. Centre for Global Health teams to build on and share more publicly the work achievements and learning from KHP staff who have volunteered with the Centre overseas.

5. KHP Director's Report

Robert Lechler presented his report for the past month, highlighting the following:

- **AHSCs directions** – the correspondence with NIHR and the 6 England AHSCs was noted. No formal response had been received to the KHP letter to date. It was agreed that a funded programme for another 5 years would add considerable strength to the mission;
- **Royal Brompton and Harefield** – it was noted that the Partnership Board continues to meet and to discuss the opportunities for a stronger collaboration culminating in the site move. An abridged Strategic Outline Case has been commissioned for Easter 2018. It was noted that Peter Homa had agreed to chair the Partnership Board going forward and would be meeting leads in the New Year.
- **Clinical Academic Groups** – it was noted that there are some gaps in the leadership of CAGs and this would be discussed at the CAG oversight group and managed through the KHP Executive.
- **Institutes update** – it was noted that conversations were underway with St George's NHS FT and St George's University of London about a collaborative partnership focused initially on the Cardiovascular and Haematology Institutes. A paper setting out the scope and opportunities was anticipated in the New Year.

6. AOB

None

7. Date of Next Meetings:

CEOs' Action Group
Thursday 30th November
2.00pm – 4.00pm

CEOs' Action Group
Wednesday 20th December
2.00 pm – 4.00 pm

KHP Joint Boards
Thursday 25th January 2018
2.00 – 4.00 pm