

## KING'S HEALTH PARTNERS JOINT BOARDS MEETING

### MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS HELD ON THURSDAY 21<sup>st</sup> SEPTEMBER 2017 IN THE KHP MEETING ROOM, COUNTING HOUSE

<b>PRESENT</b>	Prof Ed Byrne Prof Sir Robert Lechler Sir Hugh Taylor Dr Ian Abbs Lord Kerslake Nick Moberly Roger Paffard Dr Matthew Patrick Robin Mclver Dr Pamela Kirby Prof Garret FitzGerald	President and Principal, KCL Executive Director, KHP Chair, GStT NHS FT Chief Medical Officer, GSTT Chair, KCH NHS FT Chief Executive, KCH NHS FT Chair, SLaM NHS FT Chief Executive, SLaM NHS FT Director Strategic programmes, KCL Non-Executive Director, KHP Non-Executive Director, KHP
<b>APOLOGIES</b>	Amanda Pritchard Rt Hon Stephen Dorrell Lord Butler	Chief Executive, GStT NHS FT Non-Executive Director, KHP Non-Executive Director, KHP
<b>IN ATTENDANCE</b>	Jill Lockett Dr Thomas Foulkes  Prof Giovanna Lombardi  Prof Ghulam Mufti	KHP Director, Performance & Delivery Director, Research Strategy & Innovation, KCL Co-Leader, Cluster 1 experimental medicine KCL Director, KHP Haematology Institute

#### 1. Introductions and welcome

Apologies were noted from Stephen Dorrell, Amanda Pritchard and Lord Butler. Ed Byrne welcomed Dr Ian Abbs, representing Amanda Pritchard.

The minutes of the previous meetings were agreed as a true record.

#### 2. KCL strategic vision 2029

Ed Byrne invited Robin Mclver to present the King's college London's strategic vision for the next 12 years; 2029 being the 200<sup>th</sup> anniversary of modern King's. The strategic framework focusses on 5 key themes:

- Educate to inspire and improve
- Research to inform and innovate
- Serve to shape and transform

- Be a civic university at the heart of London
- Be an international community that serves the world

It was noted that KCL is currently ranked at 36<sup>th</sup> in the world but top 20 for major programmes including the health schools. The new Business School is a major component of the strategic improvement programme and will be carefully calibrated and connected across the whole university, developing relationships with industry and building entrepreneurship. In discussion it was noted that the University of Pennsylvania had created a new role for “knowledge professors” who were responsible for intercollegiate collaboration, and that KHP could benefit from a similar model, and that building increased capacity for students to have industrial placements would strengthen skills and understanding. The early work on entrepreneurship had gone well and there was more to do across the whole university and with the partners. Pam Kirby noted the need for risk management knowledge and capability in order to ready students and post graduates for complex work environments. It was agreed that this needed to be hardwired into the programmes in more detail. Robin McIver highlighted the investment and planning already underway for natural sciences and engineering, in connection to the developmental aspects of the health schools’ agenda. Ed Byrne thanked Robin McIver for the helpful presentation and discussion.

- Action: Robin McIver to bring regular updates to the KHP Joint Boards and to connect the health leadership into the entrepreneurship discussions.

### **3. KHP Advanced Therapeutics**

Ed Byrne welcomed Tom Foulkes, Giovanna Lombardi and Ghulam Mufti to the meeting. The team presented the current areas of strength and potential for the KHP programmes in advanced therapeutics and experimental medicine going forward. All noted the timeliness of the presentation given the recent launch of the UK’s new Life Sciences and Industrial Strategy. It was recognised that there are significant areas of expertise and opportunity going forward that the partners must build on and the collaborative opportunities that exist locally, nationally and internationally. It was agreed that there was a significant role for the Cell Therapy catapult in the manufacture of modulated cells. Current partnership discussions, if successful, would also add significant capacity to our cell manufacturing capability. It was recognised that the BRC framework has been a significant and important step in our development, with more work to do on the KHP branding and commercial offer to ensure we are attractive to industry.

Ed Byrne thanked the team for their significant contributions and asked that they keep the Joint Boards updated on progress.

- Action: KHP office to invite the team back to a future meeting of the Joint Boards in 12 months’ time.

### **4. Director’s Report**

Robert Lechler presented his report for the past month. In highlights he noted:

**Royal Brompton & Harefield Hospitals NHS Foundation Trust** – it was noted that discussions are progressing

and that a joint communication on the partnership intent is anticipated in the mid-Autumn  
**Institutes engagement** – the Institute programme boards were looking at both strategic partnership and regulatory opportunities. The CEOs group were meeting with the St George’s leads in early November to test the opportunities for closer working.

**Institutes governance** - it was noted that Credo had been contracted to advise on governance and arrangements for delegated authority. This work would report to the CEOs’ Action group in November. Garret Fitzgerald noted the much needed communications work to ensure the Institutes’ brand could be seen from farther afield and that they needed resources to make progress more swiftly over the coming years.

**KHP Grand Narrative** – the Board welcomed the draft document and asked that the final draft be socialised amongst their executive teams.

## 5. AOB

None

## 6. Date of next meeting:

**KHP Joint Boards  
Thursday 9<sup>th</sup> November 2017  
KHP Meeting Room  
Guy’s Hospital**