MINUTES OF THE KING’S HEALTH PARTNERS JOINT BOARDS
HELD ON THURSDAY 21ST SEPTEMBER 2017
IN THE KHP MEETING ROOM, COUNTING HOUSE

PRESENT
Prof Ed Byrne  President and Principal, KCL
Prof Sir Robert Lechler  Executive Director, KHP
Sir Hugh Taylor  Chair, GStT NHS FT
Dr Ian Abbs  Chief Medical Officer, GSTT
Lord Kerslake  Chair, KCH NHS FT
Nick Moberly  Chief Executive, KCH NHS FT
Roger Paffard  Chair, SLaM NHS FT
Dr Matthew Patrick  Chief Executive, SLaM NHS FT
Robin McIver  Director Strategic programmes, KCL
Dr Pamela Kirby  Non-Executive Director, KHP
Prof Garret FitzGerald  Non-Executive Director, KHP

APOLOGIES
Amanda Pritchard  Chief Executive, GStT NHS FT
Rt Hon Stephen Dorrell  Non-Executive Director, KHP
Lord Butler  Non-Executive Director, KHP

IN ATTENDANCE
Jill Lockett  KHP Director, Performance & Delivery
Dr Thomas Foulkes  Director, Research Strategy & Innovation, KCL
Prof Giovanna Lombardi  Co-Leader, Cluster 1 experimental medicine KCL
Prof Ghulam Mufti  Director, KHP Haematology Institute

1. Introductions and welcome

Apologies were noted from Stephen Dorrell, Amanda Pritchard and Lord Butler. Ed Byrne welcomed Dr Ian Abbs, representing Amanda Pritchard.

The minutes of the previous meetings were agreed as a true record.

2. KCL strategic vision 2029

Ed Byrne invited Robin McIver to present the King’s college London’s strategic vision for the next 12 years; 2029 being the 200th anniversary of modern King’s. The strategic framework focusses on 5 key themes:

- Educate to inspire and improve
- Research to inform and innovate
- Serve to shape and transform
It was noted that KCL is currently ranked at 36th in the world but top 20 for major programmes including the health schools. The new Business School is a major component of the strategic improvement programme and will be carefully calibrated and connected across the whole university, developing relationships with industry and building entrepreneurship. In discussion it was noted that the University of Pennsylvania had created a new role for “knowledge professors” who were responsible for intercollegiate collaboration, and that KHP could benefit from a similar model, and that building increased capacity for students to have industrial placements would strengthen skills and understanding. The early work on entrepreneurship had gone well and there was more to do across the whole university and with the partners. Pam Kirby noted the need for risk management knowledge and capability in order to ready students and post graduates for complex work environments. It was agreed that this needed to be hardwired into the programmes in more detail. Robin McIver highlighted the investment and planning already underway for natural sciences and engineering, in connection to the developmental aspects of the health schools’ agenda. Ed Byrne thanked Robin McIver for the helpful presentation and discussion.

➢ Action: Robin McIver to bring regular updates to the KHP Joint Boards and to connect the health leadership into the entrepreneurship discussions.

3. KHP Advanced Therapeutics

Ed Byrne welcomed Tom Foulkes, Giovanna Lombardi and Ghulam Mufti to the meeting. The team presented the current areas of strength and potential for the KHP programmes in advanced therapeutics and experimental medicine going forward. All noted the timeliness of the presentation given the recent launch of the UK’s new Life Sciences and Industrial Strategy. It was recognised that there are significant areas of expertise and opportunity going forward that the partners must build on and the collaborative opportunities that exist locally, nationally and internationally. It was agreed that there was a significant role for the Cell Therapy catapult in the manufacture of modulated cells. Current partnership discussions, if successful, would also add significant capacity to our cell manufacturing capability. It was recognised that the BRC framework has been a significant and important step in our development, with more work to do on the KHP branding and commercial offer to ensure we are attractive to industry.

Ed Byrne thanked the team for their significant contributions and asked that they keep the Joint Boards updated on progress.

• Action: KHP office to invite the team back to a future meeting of the Joint Boards in 12 months’ time.

4. Director’s Report

Robert Lechler presented his report for the past month. In highlights he noted:

Royal Brompton & Harefield Hospitals NHS Foundation Trust — it was noted that discussions are progressing
and that a joint communication on the partnership intent is anticipated in the mid-Autumn

**Institutes engagement** – the Institute programme boards were looking at both strategic partnership and regulatory opportunities. The CEOs group were meeting with the St George's leads in early November to test the opportunities for closer working.

**Institutes governance** - it was noted that Credo had been contracted to advise on governance and arrangements for delegated authority. This work would report to the CEOs’ Action group in November. Garret Fitzgerald noted the much needed communications work to ensure the Institutes’ brand could be seen from farther afield and that they needed resources to make progress more swiftly over the coming years.

**KHP Grand Narrative** – the Board welcomed the draft document and asked that the final draft be socialised amongst their executive teams.

5. **AOB**

None

6. **Date of next meeting:**

   KHP Joint Boards  
   Thursday 9th November 2017  
   KHP Meeting Room  
   Guy’s Hospital