

KING'S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON THURSDAY 24TH JANUARY 2019

KING'S HEALTH PARTNERS, THE COUNTING HOUSE, GUY'S HOSPITAL

PRESENT	<p>Prof Ed Byrne Prof Sir Robert Lechler Ms Amanda Pritchard Sir Hugh Taylor Mr Ian Smith Mr Robin Mclver Programmes, KCL Rt Hon Stephen Dorrell Dr Pamela Kirby Lord Butler Prof Garret FitzGerald</p>	<p>President and Principal, KCL (chair) Executive Director, KHP Chief Executive, GStT NHS FT Chair, GStT NHS FT Chair, KCH NHS FT Deputy Vice Principal, Strategic Non-Executive Director, KHP Non-Executive Director, KHP Non-Executive Director, KHP Non-Executive Director, KHP (Skype)</p>
APOLOGIES	<p>Mr Peter Herring Dr Matthew Patrick Mr Roger Paffard</p>	<p>Interim CEO, King's College Hospital NHS FT Chief Executive, SLaM NHS FT Chair, SLaM NHS FT</p>
IN ATTENDANCE	<p>Ms Jill Lockett Prof Reza Razavi Prof Richard Trembath Prof Prashant Jha</p>	<p>KHP Director - Performance & Delivery KCL Vice President, Vice Principal – Research KCL Dean Faculty of Life Sciences, Medicine KHP Head of Frugal Innovation</p>

1. Minutes and Matters Arising

The minutes of the last meeting of the KHP Joint Boards, held on 4 December 2018 were agreed as a true record.

The minutes of the CEOs' Action Group held on 29th October and 20th December 2018 were received.

Matters arising – None

2. KHP:RBH programme – Developing the Research Strategy

Ed Byrne welcomed Profs Razavi and Trembath to the meeting of the KHP Joint Boards. The joint working and research collaboration with the Royal Brompton and Harefield NHS Foundation Trust has been underway for some time with more than 1,300 joint publications since 2014. Proposals are underway to make the case for closer integration with RBH colleagues and a move to the St Thomas' campus will be tested with NHS England and public consultation over the next year. It was noted that the case sets out a number of key criteria to be achieved by closer collaboration to support research progress, improve knowledge and learning for better care and patient outcomes. It was agreed that there was much to do and encouraging partnership and research collaboration ahead of any new build would be key to making the

improvements necessary and preparing a compelling case for the public and stakeholders to consider going forward.

Ed Byrne thanked Profs Razavi and Trembath for their continued efforts in this area.

- **Action: Progress and further materials to come to the KHP Joint Boards throughout the next 12 months – KHP:RBH programme team and research leads to share materials as necessary.**

3. KHP Healthcare Engineering – Developing our Strategy for Frugal Innovation

Ed Byrne welcomed Prof Prashant Jha to KHP and to the meeting of the Joint Boards, noting Prof Jha's recent appointment as first ever KHP Head of Frugal innovation. Prof Jha described the considerable success he has had developing effective solutions to community and inpatient health challenges, particularly in developing countries with scarce resource and infrastructure. Prof Jha described the developments underway to launch an incubator to test new ways of working, devices and methodologies, create alliances with the commercial sector to bring in solutions at reduced cost to enable a more sustainable local health system.

In discussion it was recognised that the new Centre for Frugal Innovation would be a key cornerstone for the new KHP Institute of Healthcare Engineering and Artificial intelligence based at St Thomas' campus and would need to work closely with front line clinical staff to both develop skills, harness new ideas and understand the prioritisation and thresholds necessary to agree early areas of joint work.

A new education programme, at Masters level, would launch in Autumn 2020 with early modules available from September 2019 to encourage learning, local knowledge and attract talent to the partnership.

It was agreed that the work of the new Centre should be closely connected to the south London AHSN, the Health Innovation Network, given their success in developing the digital accelerator and connecting small enterprise innovation to front line clinical and research teams. The teams should also work closely with the KCL Entrepreneurship Institute in coaching KCL students in novel ideas and solutions for service. It was agreed that both the KCL Dental and Nursing Schools would be keen to be involved.

Ed Byrne thanked Prof Jha for his innovative approach and looked forward to hearing of progress and local developments over time.

- **Action: Jill Lockett to introduce Prof Jha to the teams noted above and to make sure KHP communications captured the story of the new Centre and its emerging plans. Prof Jha to bring progress and areas for early adoption to a future meeting of the KHP Joint Boards.**

4. KHP Director's Report

Professor Sir Robert Lechler presented his report for the past month, noting key highlights as follows:

Institutes development – Prof Lechler noted the meeting planned for March for all the Institute Programme Board chairs to meet to discuss the developments and learning across the programmes.

Haematology – One Team developments underway, in particular, a pilot for a Patient Held Records in Sickle Cell disease. In addition, research teams locally had been awarded €2million to create an international network to better understand and treat Sickle Cell disease.

Diabetes, Endocrinology & Obesity – a revised submission to NHS England has been completed to be the first UK pilot for the Type 1 model of care developed in Rotterdam called Diabeter, in partnership with Medtronic Ltd.

Phase 1 Unit – work underway to test the opportunities for a further collaboration with the Charité in Berlin to jointly develop a phase 1 Trials Unit.

KHP Finance – the current month nine underspend was noted in the central budget. The proposal to reduce the budget further by 5% was welcomed. It was agreed that these proposals, along with the Institutes and Mind & Body programme three-year draft Business Plans would be discussed with the KHP Directors of Finance Group and CEOs' Action Group over the next two months.

Lord Butler raised a query on the opportunity to strengthen the KHP leadership team. Ed Byrne agreed to speak with the Joint Boards further on this.

- **Action: Ed Byrne to liaise with Board members on the timeline and next steps regarding the leadership of the AHSC.**

5. KHP Five-Year Plan

Robert Lechler and Jill Lockett spoke to the programme of listening exercises and engagement underway to hear from partner Boards and executives on the early proposals for the next KHP five-year plan. It was noted that the draft materials needed to highlight the areas of current and future strength and to signal the potential partnership opportunities locally and across the whole of south London. It was agreed that the new strategy should link carefully to the new NHS 10-year plan whilst creating a strong platform for the developments needed in research and education more broadly. The wording to capture the essence of the strategic themes, the key deliverables and priorities for the partnership would need to be carefully crafted to ensure the benefit of the AHSC to patient care, health improvement, systems and partnership development were fully understood.

- **Action: KHP team to meet with all partners and develop the next stage of engagement and strategic themes by end March 2019.**

6. Any other Business

Leadership developments:

- Ian Smith noted the successful appointment of Prof Clive Kay to the role of CEO for King's College Hospital NHS FT. Prof Kay is currently CEO at Bradford teaching Hospital and is an academic in radiology research. He will be joining the team at King's College Hospital in April 2019;
- Robert Lechler noted the recent news that Dr Matthew Patrick had announced his retirement from the CEO role at the South London and Maudsley NHS FT from July 2019. It was noted that he would be staying on to lead the Fundraising programme for the new Children and Young People's Mental Health centre and other initiatives. It was noted that a process for his successor had begun.