KING’S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING’S HEALTH PARTNERS JOINT BOARDS
HELD ON FRIDAY 17TH MAY 2019
KING’S HEALTH PARTNERS, THE COUNTING HOUSE, GUY’S HOSPITAL

PRESENT

Prof Ed Byrne    President and Principal, KCL (chair)
Prof Sir Robert Lechler   Executive Director, KHP
Ms Amanda Pritchard   Chief Executive, GStT NHS FT
Dr Matthew Patrick    Chief Executive, SLaM NHS FT
Ms June Mulroy    Chair, SLaM NHS FT
Dr Clive Kay    CEO, King’s College Hospital NHS FT
Lord Butler    Non-Executive Director, KHP
Prof Garret FitzGerald    Non-Executive Director, KHP
Rt Hon Stephen Dorrell    Non-Executive Director, KHP

APOLOGIES

Sir Hugh Taylor    Chair, GStT NHS FT
Mr Robin McIver    Deputy Vice Principal, Strategic Programmes, KCL
Dr Pamela Kirby    Non-Executive Director, KHP

IN ATTENDANCE

Ms Jill Lockett     KHP Director - Performance & Delivery
Prof Kenji Shibuya    Director of the University Institute for Population Health at King’s College London, KCL
Mr Tayyeb Shah    Deputy Vice President – Global Business Development, KCL
Mr Lian Lui    Global Business Development Manager, KCL

1. Minutes and matters arising

Professor Ed Byrne welcomed Ms June Mulroy, interim Chair South London and Maudsley NHS FT and Dr Clive Kay new Chief Executive Officer, King’s College Hospital NHS FT to their first meeting of the King’s Health Partners Joint Boards. The KHP Joint Boards noted the retirement of Mr Roger Paffard, Chair of South London and Maudsley NHS FT for health reasons and noted his considerable service to AHSC and the partners over recent years.

The minutes of the last meeting of the King’s Health Partners Joint Boards held on 7th March 2019 were agreed as a true record. The minutes of the KHP CEOs’ Action Group held on 28th March 2019 were noted.

Matters arising – none.
2. **The future of population health**

Ed Byrne welcomed Professor Kenji Shibuya, incoming Director of the University Institute for Population Health at King’s College London, to his new role and invited him to set out his early thoughts about the direction of travel for the university and the AHSC partners. Prof Shibuya highlighted some key areas of thinking, as follows:

- Paradigm shift required to shift the thinking from public health to the health of the public
- Potential for future health system engagement and areas of joint delivery
- Development of stronger local and global learning collaborations.

He noted that these were necessary given the four key areas of challenge recognised through population growth and ageing, the advance of comorbid chronic diseases, the explosion of digital technology in the health environment and globalisation.

It was recognised that there is a strong foundation of work already underway in the university and across King’s Health Partners from which to build on. The workshops being planned to develop thinking for the next King’s Health Partners five-year plan will provide useful material and help build connections across primary, secondary and tertiary care and the whole university. It was agreed that these relationships would be crucial to ensure that emerging integrated care systems were able to improve population health and reduce health inequalities. It was agreed that data sharing across the whole system would underpin new models of care and improve experience for patients. It was noted that KHP was working hard with One London and local STP partners to advance the informatic and digital opportunities and to improve patient understanding and trust in this area. It was recognised that certain patient groups might feel disenfranchised by this approach and that care and attention needs to be given to make sure there were no unintended consequences of a more digitalised health model.

It was recognised that King’s Health Partners had a significant opportunity ahead and needed to move more quickly if it was to both distinguish itself in this area and be clear on its distinctive offer. It was agreed that there might be some early quick wins that the partners could realise together.

Ed Byrne thanked Professor Shibuya for his presentation and invited him to present progress to the Joint boards in 6 months’ time.

- **Action:**
  - King’s Health Partners team to connect Prof Shibuya to the King’s Health Partners five-year plan workshops and wider network
  - KHP team to meet with SLaM and IoPPN leads to connect population health thinking to emerging Alliance models
  - Prof Shibuya to bring a progress and development report to the King’s Health Partners Joint Boards by Christmas 2019.
3. Developing the next King’s Health Partners five-year plan

Robert Lechler and Jill Lockett presented the materials prepared for the King’s Health Partners Annual Conference and also the materials in development for testing early thoughts for the King’s Health Partners five-year plan. Following sessions with all partner executive and Board teams in the winter, the King’s Health Partners team were now preparing a series of workshops with wider stakeholders and staff to test some of the thinking about the four key themes of the plan:

- High impact innovation
- System wide quality improvement and outcomes
- Population health
- Workforce innovation and sustainability.

It was agreed that it would be helpful to hear the views and feedback from Local Authority staff, elected officials and stakeholders from across the wider system. The Joint Boards asked that the team reintroduce the material summarising the review of the King’s Health Partners strengths, weaknesses, opportunities and threats (SWOT) completed summer 2018. It was agreed that the spring and summer workshops with the wider system and stakeholders would be particularly useful to test carefully their sense of both King’s Health Partners’ role in and their understanding of the work to be done in population health, big data, health services sustainability. It was agreed that these are major themes for King’s Health Partners and ensuring joint system understanding of the terms and the potential for making progress in them was important.

It was agreed that a progress report be brought to the next meeting of the King’s Health Partners Joint Boards in July with further presentations to partners Executives and Boards in the early autumn. The final draft plan would be with the Joint Boards for their consideration and comment by December 2019. It was agreed that a strong communications plan was needed to support the sharing of the key messages.

- **Action:** Jill Lockett and King’s Health Partners team to bring a progress report to the next meeting of the King’s Health Partners Joint Boards.

4. King’s College London International Partnerships

Ed Byrne welcomed Tayyeb Shah to the meeting of to the King’s Health Partners Joint Boards. As KCL Deputy Vice President – Global Business Development, Tayyeb has led a team of building partnerships and commercial opportunities across the globe. Tayyeb highlighted a number of key benefits and opportunities underway, including:

- International Nursing opportunities with Nanjing Nightingale College
- World class joint medical school opportunities in China
- Digital mental health developments with Hong Kong
- Nursing education in Singapore
- AHSC developments on the model for Clinical Academic Groups, the tripartite mission and the international development of the King’s Health Partners Learning Hub.
It was agreed that significant progress had been made in recent years and there was potential for a stronger, more integrated model of international partnership working across KHP. Robert Lechler agreed to test the opportunities further through the CEOs’ Action Group.

> **Action:** Robert Lechler to discuss further with CEOs and consider the terms of reference for a working group to test options for the way forward.

5. **King’s Health Partners Director’s report**

Robert Lechler presented his April report and noted the following highlights:

- The 7x7 TED style talks at the KHP Annual conference had been received positively. These are being translated into short videos and will be shared with partners in the early summer.
- Strong progress in research awards with notable highlights in Psychosis, MRC Translational research grant, and an ESRC centre grant for Society and Mental health.
- It was noted that the UKRPIF bid in Healthcare Engineering had been successful.
- The NHS England grant for a first ever Type I Diabetes & Eating Disorders service had been awarded to King’s Health Partners and would go live in September 2019.
- Haematology one team staff engagement events are planned for mid July 2019 to engage staff in the development of the institute mission.
- The King’s Health Partners Institute of Women and Children’s Health will host its inaugural symposium on 10 June and will include a presentation from Chris Whitty new CMO for England.

The Joint Boards thanked Robert for his report and welcomed the revised design and branding.

6. **Any other Business**

None.