

KING'S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON THURSDAY 18TH JULY

KING'S HEALTH PARTNERS, THE COUNTING HOUSE, GUY'S HOSPITAL

PRESENT	Lord Butler Prof Sir Robert Lechler Sir Hugh Taylor Ms Amanda Pritchard Mr Robin McIver Prof Julia Wendon (for Clive Kay) Dr Pamela Kirby Prof Garret FitzGerald	Non-Executive Director, KHP (chair) Executive Director, KHP Chair, GStT NHS FT Chief Executive, GStT NHS FT Deputy Vice Principal, Strategic Programmes, KCL Medical Director, KCH Non-Executive Director, KHP Non-Executive Director, KHP
APOLOGIES	Prof Ed Byrne Dr Clive Kay Dr Matthew Patrick Ms June Mulroy Rt Hon Stephen Dorrell	President and Principal, KCL CEO, King's College Hospital NHS FT Chief Executive, SLaM NHS FT Chair, SLaM NHS FT Non-Executive Director, KHP
IN ATTENDANCE	Ms Jill Lockett Mr Joseph Casey Dr Jack Barker Prof Richard Beale Dr Cormac Breen Prof Tim Hubbard Prof Anne Greenough Rachael Jarvis Dr David Hopkins Dr Stephen Thomas Prof Khalida Ismail Mrs Laura Semple	Director, Performance & Delivery, KHP Deputy Director, Programme Delivery, KHP Chief Clinical Information Officer, KCH & SEL Co-chair KHP Informatics Chief Clinical Information Officer, GStT Co-chair KHP Informatics Director of KHP Education Academy Education Academy Administration Manager Director, KHP IDEO Director, KHP IDEO Director, KHP IDEO KHP IDEO & HIN Diabetes Programme

Director

1. Minutes and Matters Arising

Lord Butler congratulated Amanda Pritchard on her appointment as Chief Operating Officer, NHS England and NHS Improvement and Chief Executive, NHS Improvement, and noted Amanda's considerable contribution to King's Health Partners over the years. The King's Health Partners Joint Boards noted that Dr Ian Abbs (Chief Medical Officer, Guy's and St Thomas' NHS FT) would be acting Chief Executive during Amanda's two-year secondment. Lord Butler welcomed Prof Julia Wendon, representing Dr Clive Kay, for King's College Hospital NHS FT.

The minutes of the last meeting of the King's Health Partners Joint Boards held on 17th May 2019 were agreed as a true record. The Joint Boards noted the minutes of the previous King's Health Partners CEOs' Action Group held on the 27th June.

Matters arising – none.

2. Informatics

Lord Butler welcomed Prof Richard Beale, Prof Tom Hubbard, Dr Jack Barker and Dr Cormac Breen, to provide an update on the work of the King's Health Partners Informatics Group. The presentation highlighted:

- The rapidly changing health data landscape in the UK. King's Health Partners are part of national initiatives such as Health Data Research UK and the recently launched Health Data Research Alliance and London collaboration through the One London (Local Health and Care Record) programme and the recent Digital Innovation Hubs call.
- The development of significant informatics capability in south east London and across King's Health Partners, including notable successes such as the Local Care Record (which has been accessed more than 4 million times). Increasingly, work is taking place as part of Our Healthier South East London STP to deliver national and London priorities.
- The significant potential to improve health outcomes and experience, and that to be successful we need to be patient-centred and delivering benefits for direct care and research. This will require effective delivery of short-term priorities, robust system governance and alignment of system priorities.

In discussion, the King's Health Partners Joint Boards noted the:

- significant progress and great successes to date, as well as the positive London partnerships supporting the integration agenda.
- importance of the patient-centric approach outlined in the presentation, and the need for patients to be engaged throughout to ensure confidence in safe information sharing, underpinned by robust governance arrangements.
- role of government policy, which from the perspective of the King's Health Partners Informatics Group, is supporting greater alignment of priorities and cross-system working. Increasingly, developments are across London, with the three Academic Health Sciences Centres and Academic Health Science Networks working together.
- importance of people working together across organisational boundaries. Significant further progress on infrastructure will require capital investment, and therefore ambitions need to be deliverable within this context. The agenda is vital to our collective clinical and research priorities, and it is important to continue to support innovation in this area.
- current appointment process for a joint Chief Digital Information Officer for King's College Hospital NHS FT and Guy's and St Thomas' NHS FT.
- need to demonstrate benefit already delivered to patients, staff and wider communities, and the importance of including some of those examples as case studies for reaccreditation.

The King's Health Partners Joint Boards supported the suggested actions from the King's Health Partners Informatics Group, noting the importance of wide engagement and strong governance. Lord Butler thanked colleagues from the King's Health Partners Informatics Group.

- **Actions:**

- *King's Health Partners to ask if helpful to give briefing to partner executive teams*
- *King's Health Partners Informatics to convene a cross-system workshop bringing together accountable leads across King's Health Partners, Our Healthier South East London STP, One London and Health Data Research UK informatics partnerships*
- *King's Health Partners Informatics to work with partners to ensure robust cross-system governance supported by accountable leads for each organisation to enhance data sharing capabilities across King's Health Partners and the wider programmes*
- *Review governance for King's Health Partners Informatics to ensure it is supportive of delivering priorities for King's Health Partners and our wider partnerships.*

3. Education and training

Lord Butler welcomed Prof Anne Greenough and Rachael Jarvis to provide an update on the work of the King's Health Partners Education Academy. The presentation highlighted the:

- comprehensive range of education and training resources that have been developed across King's Health Partners, including 85 updated and new resources on the Learning Hub, including 35 resources that are available to external parties on a fee-paying basis. There has been interest from Liverpool, Oxford and Denmark.
- development of other activities including the Centre for Adherence Research and Education (CARE) training interventions, joint conference with the Cancer Academy, postgraduate clinical training, continuing professional development and short course approval (77 across King's Health Partners) amongst others.
- opportunities to continue the development of learning material, co-produced with colleagues from across King's Health Partners, at all stages of their career and training.
- suggestions for addressing the challenges faced by Clinical Academic Groups in making progress with limited funding, including support to education and training leads, staff development fund, improved co-production and international opportunities to deliver a step change in education and training.

In discussion, the King's Health Partners Joint Boards noted the:

- importance of clear objectives related to commercial activities, noting that a major focus for the institute and network programmes is education and training activities being self-sustaining.
- opportunity to think innovatively to address challenges and provide an offer to staff and students across King's Health Partners. Understanding the current funding is important to realise the benefits, as well as engaging with potential commercial partners including through placements and observerships.
- importance of documenting the large amount of work underway within our partners and across King's Health Partners, including patient education. There are opportunities to partner with others in the system, including the Health Innovation Network, to scale education and training activities.

- challenge of reporting progress across the breadth of activity. This will be important as part of reaccreditation and developing priorities as part of the strategy development for King's Health Partners.

Lord Butler noted the significant work and opportunities for continued development. The King's Health Partners Joint Boards noted thanks to Anne, Rachael and colleagues.

- **Action:**
 - *King's Health Partners team to work with the King's Health Partners Education Academy to develop case studies to support the reaccreditation process, including developing measures of success.*

4. King's Health Partners Institute of Diabetes, Endocrinology and Obesity

Lord Butler welcomed the leadership team for the Institute. The presentation highlighted:

- the vision and strategic aims for the Institute, noting areas of existing strength (including in type 1 diabetes, Mind & Body, and metabolic surgery).
- the award of NHS England Transformation Funding to support multidisciplinary diabetes footcare.
- obesity pathway redesign across south east London, where there is also the potential to have strong links to liver services. There are major challenges, including the demand for bariatric services, which likely requires a network model of delivery.
- the Diabetes Data Warehouse as an area of strength, which includes longitudinal data going back to 2006. This database is a research resource for improving patient care and for research, including information on multi-morbidities and health inequalities.
- areas of focus within research and education, including post graduate opportunities.

The King's Health Partners Joint Boards thanked the team for the strong progress shared in the presentation and emphasised the importance of this agenda for the health of our community. The discussion noted the:

- challenges with increasing rates of obesity, and how we are supporting people and understanding motivation. The Institute team noted that this is an area of focus for Prof Stephanie Amiel within basic science as well as Prof Khalida Ismail for prevention programmes. It is known that there is a relationship between the gut and the brain, but this is complex.
- impressive breadth of activities. In terms of research, the Institute is most competitive internationally in type 1 diabetes in terms of behaviour, technology and immunology.
- importance of joint delivery with other Clinical Academic Groups, given the causal relationship between obesity and some cancers and cardiovascular disease, as well as the need for a multidisciplinary response. Links with the Applied Research Collaboration and the School of Life Course were also highlighted as important.
- **Action:**
 - *Institute of Diabetes, Endocrinology and Obesity to link with King's Health Partners Informatics to agree approach to progressing the King's Health Partners Diabetes Data Warehouse.*

5. King's Health Partners Director's report

Robert Lechler presented his June report, highlighting:

- The House of Lords debate on the reaccreditation of Academic Health Sciences Centres, which was held on 4 July. Robert Lechler has had subsequent conversations to understand potential next steps and direction from the Government.
- The options for the leadership of the Academic Health Sciences Centre. There were no specific comments. Robert Lechler noted that interviews will be held for Joint Director of Clinical Strategy roles on 1 August.

The Joint Boards thanked Robert for his report.

6. Any other Business

None.