

Royal Brompton & Harefield
NHS Foundation Trust

Guy's and St Thomas'
NHS Foundation Trust

King's College Hospital
NHS Foundation Trust

patient
improving
transformation
quality
research
multidisciplinary

patient engagement

value
academic

teamwork

partnership

collaborate

integration

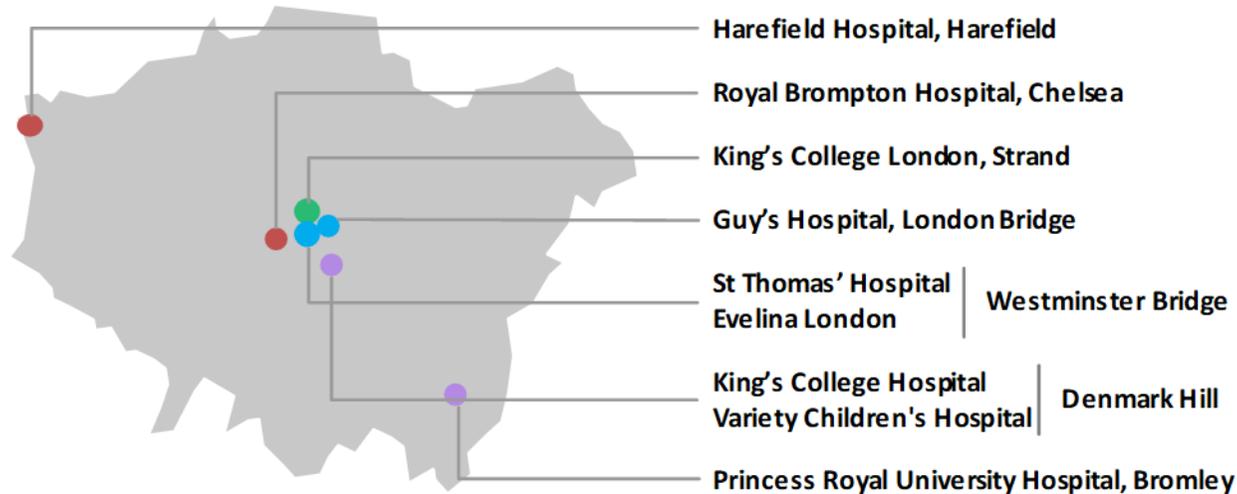
innovate

RBH-KHP Transformation Funding Opportunities

Deadline: Tuesday 1st September, 5pm

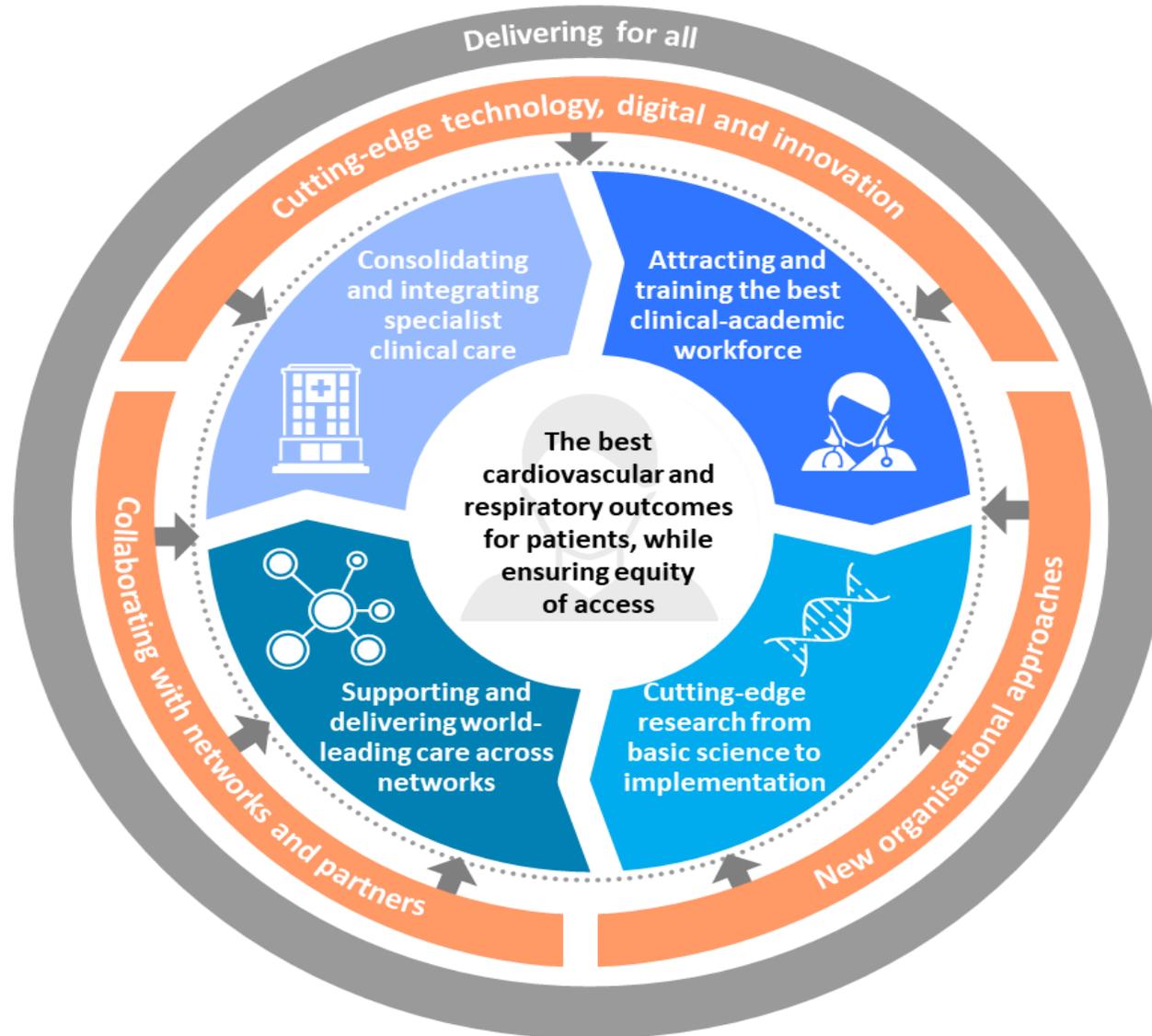
Contact: Programme Team,
RBHKHPPartnership@gstt.nhs.uk

Introducing the RBH-KHP Partnership



- The collaboration between our organisations represents a significant opportunity to build a partnership of global significance for cardiovascular and respiratory clinical services, education and research.
- Through the RBH-KHP Partnership, we will bring our capabilities together to provide a pioneering new platform to deliver world-leading heart and lung care, touching the lives of up to 15 million children and adults. In leveraging the best from each organisation, we can create an exemplar system driving the delivery of healthcare and innovation for the future.
- Colleagues from across the Partnership are already collaborating in many different areas, such as congenital heart disease, pulmonary hypertension, interstitial lung disease and cardiac surgery, focussing on activities which have most benefit for patients and staff, working towards a 'one team, multiple sites' approach.

RBH KHP Partnership Vision



Transformation Funding Opportunities

Funding purpose

The partnership has made some 2020/21 non-recurrent funding available to support patient centred, collaborative transformation initiatives which:

- a) deliver clinical academic innovation;
- b) bring colleagues together across the partnership; and
- c) demonstrate value and sustainable benefits in line with the partnership vision

Funding key principles

1. This funding call is open to all specialties/disciplines across the partnership involved in children and adults' cardiorespiratory care, education or research. Applications of any amount up to £75k per initiative is available.
2. The lead applicants (minimum of two applicants representing at least two of the partnership organisations) must be employees or have an honorary contract with one of the partner organisations (i.e. GSTT, KCHFT, RB&HFT, or KCL)
3. The funding is non-recurrent and needs to be spent in 2020/21 financial year. As such initiatives should:
 - a) Have defined objectives and clear deliverables
 - b) Not be used to deliver business as usual care/operations
 - c) Any ongoing recurrent funding costs or risk should be agreed by the lead applicants in line with local planning/governance arrangements. The RBH KHP programme cannot be responsible for any ongoing costs given the non-recurrent nature of funds.
4. There may be some project management/improvement support available from the RBH-KHP Partnership Programme team for initiatives in addition to the funding awarded – please discuss this with the partnership programme team.

Oversight and accountability

1. Individual departments will be responsible for:
 - a) Spending the transformation funding by 31st March 2021, including managing any linked procurement and recruitment processes
 - b) Ensuring achieving planned objectives of transformation initiative
2. Appropriate Partnership governance groups will provide assurance that the funding is used in line with Partnership objectives:
 - a) As such you may be asked to share your progress against planned objectives at relevant governance group meetings on a regular basis (e.g. quarterly). The RBH-KHP programme team will support benefits tracking and reporting in line with the Partnership's Benefit's Framework.

Finance processes

1. The programme is hosted by GSTT so there will be cross-charging to the programme budget for schemes managed within GSTT. Outside of GSTT, colleagues in finance teams will need to invoice the programme. The programme team will send the process to business/finance managers.
2. The lead applicants will be responsible for ensuring funding is spent appropriately (e.g. purchasing equipment or appointing/seconding staff) by 31st March 2021.
3. If there is a workforce component to the initiative, the lead applicants will need to arrange appropriate line management and recruitment arrangements. Any employment liabilities beyond 31st March 2021 need to sit with local teams.

Applying for funding

1. Carefully read the information in this pack which details the process for the open process as well as the evaluation criteria.
2. We **strongly recommend** that those interested email **Amanda Dumont** (RBHKHPPartnership@gstt.nhs.uk) to set up a call with one of the Integration Managers to discuss your team's idea in-depth and for guidance in putting together your application. We will also hold a drop-in Q&A session on the **29th July at 11:30am** on MS Teams. Please email **Amanda Dumont** (RBHKHPPartnership@gstt.nhs.uk) to register.
3. Deadline for submitting an application will be **Tuesday, 1st September, 5pm**, with peer review process beginning in the subsequent weeks.

Transformation funding: Allocation process

The allocation process will include:

1. Written application
2. Peer review using evaluation criteria
3. Consideration by cross-partnership panel

Peer review/cross partnership panel

- Funding allocation will be agreed by a cross partnership panel comprising:
 - Patient and public representatives
 - Cross-partnership clinical representation including:
 - Representatives from cardiovascular, respiratory, children's services
 - Multi-disciplinary professionals including doctors, nurses, allied clinical services and operational management
 - Academic leads
 - Partnership programme team
 - External subject matter experts as appropriate

Evaluation Criteria

- Initiatives will be evaluated against the following criteria:
- **Clinical Academic Innovation**
 - Demonstrates **benefit/Alignment with partnership vision**
- **Collaboration**
 - **Multi-disciplinary** team engagement
 - **Patient** engagement
 - **Cross-partnership** working (minimum of two partners from RBH-KHP, designed to benefit all)
- **Value**
 - **Sustainable** change or potential for academic output (e.g. grant application)
 - **Value** for money

Further detail about these criteria (including definitions and exemplar evidence) is provided on the last page)

Transformation initiatives: Indicative timeline for funding process

Key dates:

- Launch: **Thursday, 17th July**
- Drop-in Q&A Session: **Wednesday, 29th July 11:30am**
- Application Deadline: **Tuesday, 1st September 5pm**
- Peer-review and cross-partnership panel sign off: **w/c 7th September**
- Funding allocated: **mid September**



What's next?

- Email Amanda Dumont (RBHKHPPartnership@gstt.nhs.uk) who will sign post you to an appropriate member of the team to begin your application.
- You will be required to have an informal chat with a team member to go through the application form and discuss initial thoughts about your idea.
- Once you've done this, you'll be sent the application form to complete by the deadline **Tuesday, 1st September, 5pm.**
- There will be a drop-in Q&A session before the deadline on **Wednesday, 29th July, 11:30-12:30.** If you would like to attend this please email Amanda for the calendar invite.

Transformation initiatives: Evaluation Criteria

The table below gives examples of evidence that demonstrate how an initiative may meet the evaluation criteria. Examples are from the ACHD initiative which is for a clinical psychology-led research initiative to understand patient expectations and requirements for future models of care.

Criteria	Definition	Example evidence
Clinical Academic Innovation		
Clinical academic innovation	<ul style="list-style-type: none"> Initiative is innovative (cannot be easily funded through alternative funding streams) Initiative will provide opportunities for research and/or education and will deliver demonstrable improvements to clinical service delivery 	<ul style="list-style-type: none"> Initiative will inform the future model of care and will therefore enable the Partnership to innovate ACHD service models
Demonstrable benefits	<ul style="list-style-type: none"> Initiative can demonstrate alignment with the partnership vision 	<ul style="list-style-type: none"> Outputs of the initiative will include critical success factors and design principles for the future model of care (as defined by patients) These will inform the future model of care of the Partnership's single (fully integrated) ACHD service
Collaboration		
Multi-disciplinary	<ul style="list-style-type: none"> Initiative will involve working with more than one workforce group Initiative will actively engage both clinical and academic colleagues 	<ul style="list-style-type: none"> Research will be conducted by clinical psychologists with significant input from the ACHD teams (consultants and specialist nurses)
Patient engagement	<ul style="list-style-type: none"> Patients and public contributed to initiative scoping and design Patients are directly involved in delivering the initiative 	<ul style="list-style-type: none"> The initiative is intended to understand patient views of ACHD services and as such they will be explicitly involved in the delivery of this initiative
Cross-partnership working	<ul style="list-style-type: none"> Initiative will involve more than one partner organisation within the RBH-KHP Partnership Initiative is designed to benefit patients and staff from across the whole partnership 	<ul style="list-style-type: none"> The initiative will directly involve ACHD teams on both RBH and GSTT The surveys and interviews will be conducted with patients treated at RBH and GSTT and also level 2 and 3 centres within the network Research will be conducted in conjunction with colleagues from KCL
Value		
Value for money	<ul style="list-style-type: none"> Initiative will enable one or more partner organisation to deliver efficiencies Initiative has potential to increase income to the partnership (e.g. grants, increasing market share, commercial opportunities) 	<ul style="list-style-type: none"> The research may identify how the current model of care might be streamlined and made more efficient from a patient perspective Principles of patient feedback can be applied to other long term conditions
Sustainable	<ul style="list-style-type: none"> Initiative will deliver sustainable change to models of care or ways of working that will achieve demonstrable improvements in outcomes or experience; or Initiative has potential for academic output 	<ul style="list-style-type: none"> The initiative will inform the future model of care which will ensure long term changes to the way ACHD services are delivered across the partnership The initiative will provide qualitative data about patient needs and expectations for ACHD services which can be written up for publication or inform future research projects