

KING'S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON 16 MARCH 2020

KING'S HEALTH PARTNERS OFFICES, GUY'S HOSPITAL

PRESENT	Prof Ed Byrne	President and Principal, KCL (Chair)
	Prof Sir Robert Lechler	Executive Director, KHP
	Sir Hugh Taylor	Chair, GStT and KCH NHS FTs
	Lord Butler	Non-Executive Director, KHP
	Prof Garret FitzGerald	Non-Executive Director, KHP (via video)
	Rt Hon Stephen Dorrell	Non-Executive Director, KHP
	Dr Pamela Kirby	Non-Executive Director, KHP
	Mr Robin McIver	Chief Operating Officer, Arts & Sciences, KCL
	Mr David Bradley	CEO, SLAM NHS FT (via video)
	Dr Ian Abbs	CEO, GStT NHS FT
	Ms Jill Lockett	Managing Director, KHP
APOLOGIES	Prof Clive Kay	CEO, King's College Hospital NHS FT
IN ATTENDANCE	Joseph Casey	Deputy Director, Programme Delivery, KHP
	Zoe Lelliott	Chief Executive, HIN
	Prof Richard Barker	Chair, HIN
	Dr Natasha Curran	Medical Director, HIN, Joint Director of Clinical Strategy, KHP
	Laura Semple	Programme Director, Diabetes & CVD, HIN
	Dr Rachna Chowla	Joint Director of Clinical Strategy, KHP

1. Minutes and matters arising

Ed Byrne welcomed everyone to the meeting of the King's Health Partners Joint Boards. Ed Byrne welcomed Jill Lockett as a full member of the board following her appointment as Managing Director, KHP. Ed Byrne welcomed Joseph Casey, Deputy Director Programme Delivery KHP, who will act as Board Secretary. Ed Byrne noted that SLAM NHS FT has appointed Rt Hon Sir Norman Lamb as chair, who will join the Joint Boards from the meeting in May onwards.

The minutes of the meeting of the KHP Joint Boards on 16 January 2020 were accepted as a true record. The minutes of the meeting of the Chief Executives' Action Group on 30 January 2020 were accepted.

2. Academic Health Sciences System development

Ed Byrne welcomed Prof Richard Barker, Zoe Lelliott and Dr Natasha Curran to the meeting. Robert Lechler presented a summary of the opportunity to develop an Academic Health Sciences System. Zoe Lelliott and Richard Barker highlighted the potential for south London through King's Health Partners, the Health Innovation Network and the Applied Research Collaborative to work together to address major challenges including health inequalities. The proposal is to focus on diabetes. The emphasis is on the need to tackle something practically together, drawing on our collective capabilities but also focussing on our unique assets including mind & Body connection, the socioeconomic and ethnic diversity of south London, and the development of the Institute of Urban Population Health.

The discussion highlighted:

- The opportunity for King's Health Partners to lead specialised commissioning systems, which links to the aims of the Accelerated Access Collaborative, and that we are uniquely placed in diabetes and metabolic disease given the science base. Type 1 and type 2 diabetes would need to be differentiated as the proposal are developed given different treatments and cost drivers.
- The need for strong community engagement from the beginning alongside all partners involved in improving health and wellbeing.
- The development will not be successful if only an add-on to existing arrangements. There are a series of barriers that have prevented system-wide adoption that would need to be overcome. This would require repositioning of significant resource.
- The joint programme of work with the South East London Integrated Care System on health inequalities, which represents a new and significant way of working together.
- The importance of an effective delivery model which builds on any successful pilots to translate concept into impact at scale for the population. Public health teams will be a critically important partner for successful implementation.

Actions:

- Robert Lechler, Jill Lockett, Zoe Lelliott, Richard Barker and Natasha Curran to develop concept and approach to engage with all system partners.

3. KHP Value Based Healthcare and the Vital 5

Ed Byrne welcomed Dr Rachna Chowla to the meeting. Ed Byrne noted that Dr Irem Patel (Joint Director of Clinical Strategy) has sent apologies due to being required clinically owing to Covid-19.

Rachna Chowla and Joseph Casey provided an update on the development of the Vital 5 and Value Based Healthcare, one of the cross-cutting themes of King's Health Partners. The update noted the opportunities for increased system-wide working, including with primary and community care as well as public health teams, along with the potential to leverage the benefits from international partnerships as part of the implementation of the next five-year strategy for King's Health Partners.

The discussion highlighted:

- The opportunity to embed value-based approaches within the development of the Academic Health Sciences System, including to support prioritisation and decision-making.
- The need to create the infrastructure to support system-wide approaches to improvement across the breadth of the Integrated Care System. There is a strategic choice about the role of King's Health Partners in either leading the development or facilitating and enabling the South East London Integrated Care System to do so.
- There are opportunities to connect Mind and Body with the development of patient reported and other outcomes measures, including through the IMPARTS programme.
- King's Health Partners has developed strong foundations through the programmes of work, and targeted effort is required to focus and maximise the impact of the opportunities created.

Actions:

- Rachna Chowla, Irem Patel and Joseph Casey to develop implementation plan for Vital 5 and Value Based Healthcare as part of King's Health Partners strategy.
- Joseph Casey to develop proposals on alignment with partner and system digital priorities and engage with senior leadership.

4. King's Health Partners Director's Report

Robert Lechler presented the Director's report, highlighting the Cardiovascular position in relation to the KHP-RBH Partnership. Jill Lockett provided an update on the KHP Institutes & Programmes business planning round including discussions underway with partner Chief Financial Officers

Robert Lechler provided feedback on the interview to be accredited as an Academic Health Sciences Centre which took place in late February. The outcome will be announced on 1 April.

5. Any other business

Ed Byrne provided an update on the process for the appointment of Robert Lechler's successor as Provost and Senior Vice President (Health) in light of the restrictions on travel owing to Covid-19. It has been agreed to stand down the stakeholder panel that had been planned, and hold the initial process remotely to further shortlist the candidates.

Robert Lechler provided an update on discussions with people in national roles on the current planning and response to Covid-19. Jill Lockett provided an update on King's Health Partners planning, including the decision to postpone the King's Health Partners Annual Conference (19 May). It was agreed to cancel the CEOs' Action Group in March and April.