

KING'S HEALTH PARTNERS JOINT BOARDS MEETING

MINUTES OF THE KING'S HEALTH PARTNERS JOINT BOARDS

HELD ON 4th May 2021

via Microsoft Teams

PRESENT	Sir Hugh Taylor	Interim Chair (Chair of GStT, KCH FTs)
	Prof Richard Trembath	Executive Director, KHP
	Rt Hon Sir Norman Lamb	Chair, South London and Maudsley NHS FT
	Prof Garret FitzGerald	Non-Executive Director, KHP
	Rt Hon Stephen Dorrell	Non-Executive Director, KHP
	Dr Pamela Kirby	Non-Executive Director, KHP
	Prof Ian Abbs	CEO, Guy's & St Thomas' NHS FT
	David Bradley	CEO, South London and Maudsley NHS FT
	Prof Clive Kay	CEO, King's College Hospital NHS FT
	Rachel Parr	COO (Health Faculties), KCL
	Jill Lockett	Managing Director, KHP
APOLOGIES	None	
IN ATTENDANCE		
	Joseph Casey	Director, Partnerships and Programmes, KHP (minutes)
	Helen Whyte	Office Manager, KHP (meeting support)
<i>Item 3 – BRCs renewal</i>	Prof Matthew Brown	Director, NIHR Guy's and St Thomas' BRC
	Prof Matthew Hotopf	Director, NIHR Maudsley BRC
<i>Item 4 – Biological Research in Psychiatry</i>		
	Prof Ian Everall	Executive Dean, Institute of Psychiatry, Psychology & Neuroscience (IoPPN)
	Prof Carmine Pariante	Professor of Biological Psychiatry
	Prof Cathryn Lewis	Professor of Genetic Epidemiology & Statistics
	Prof Mitul Mehta	Professor of Neuroimaging & Psychopharmacology
	Prof Matthew Hotopf	Vice Dean (Research), IoPPN

1. Minutes and matters arising

Sir Hugh Taylor welcomed everyone to the meeting of the Joint Boards.

The minutes of the previous meeting of the KHP Joint Boards held via Microsoft Teams on 31st March 2021 were agreed as an accurate record.

Matters arising:

- Jill Lockett updated on conversations with Prof Tim Spector, Prof Seb Ourselin and Dr Claire Steves about progressing actions from the previous meeting relating to the COVID-19 Symptom Study with support from King's Health Partners. An update on the actions will be provided at the next meeting. Prof Richard Trembath noted the support from the COVID-19 Symptom Study team in supporting vaccination locally.
- Prof Richard Trembath noted further conversations with St George's, University of London on potential for future opportunities together.
- Jill Lockett noted that the Education Academy are progressing the actions detailed in the previous minutes.

2. King's Health Partners governance refresh

Sir Hugh Taylor thanked colleagues for the rich discussion at the previous meeting of the Joint Boards, which received the recommendations for the governance refresh from the external advisory group

Prof Richard Trembath thanked members of the Joint Boards for the previous discussion. As agreed in the previous meeting, the role specification for an independent chair for the Board has been developed. Prof Richard Trembath invited input and feedback from members of the Joint Boards on the job description (included in papers).

The discussion noted:

- Potential for greater specificity within the role description, noting the rationale for the broader description in current draft to encourage applications from a wide range of potential candidates.
- Consideration to be given on including information on the potential for new partners of the Academic Health Sciences Centre.
- Importance of the principle of an independent chair with a deep and broad understanding of the health landscape currently at a time of considerable change.
- Recommendation to include background in medicine and science as desirable, and potentially international perspective as desirable also.
- Suggestion for time commitments and remuneration to be discussed with candidates, noting detail shared with the Joint Boards as an indication of direction and constraints.
- Recommendation to consider benefit of at least a three-year term.

Sir Hugh Taylor noted:

- Discussion at the previous meeting of the Joint Boards on further consideration to be given to roles of non-executive directors. Recommendation for this to be considered once an independent chair has been appointed.
- Importance of ensuring partner representation on the appointments panel and representation from the Joint Boards.

The discussion noted that the Joint Boards commissioned the external review of the governance arrangements. The conclusions and recommendations to be shared by partner through partner governance structures, with support from the King's Health Partners team in coordination with directors of strategy.

Action:

- **Prof Richard Trembath and Jill Lockett to finalise job description, incorporating any further comments, and initiate recruitment process for independent chairs.**
- **Jill Lockett to coordinate on an appointments panel.**
- **Partner CEOs to provide nominations to Jill Lockett for the appointments panel.**
- **Jill Lockett and Joseph Casey to draft partner briefing on governance refresh and coordinate with directors of strategy to update through partner governance structures.**

3. Biomedical Research Centres (BRC) renewal process

Sir Hugh Taylor welcomed Prof Matthew Hotopf and Prof Matt Brown to the meeting of the Joint Boards.

Prof Matt Brown and Prof Matthew Hotopf presented an overview of the renewal process for the NIHR Guy's and St Thomas' BRC and NIHR Maudsley BRC respectively. The presentations outlined the wide engagement with colleagues over the last year, the principles for this engagement and development of the renewal bids, the unique strengths and vision within each BRC renewal bids, and the complementary components and relationship between the separate BRC renewal bids. The presentations outlined the proposed new themes and changes within existing themes, as well as themes which are proposed to be discontinued. The presentations described the proposed partnership and leadership arrangements between BRCs and within the local partnership structures, as well as with other national partners. The presentations highlighted priorities for embedding patient-centred research within the NHS, enabled by data and digital tools, and the importance of patient and public involvement and focus on diversity and inclusion. Members of the Joint Boards were asked to comment on the proposed high-level plans and advise on opportunities to facilitate delivery.

The discussion noted:

- Significant infrastructure developed through BRC funding over the last decade, which has been very productive in supporting research outputs.
- Importance of continuing to demonstrate the outcomes that have changed healthcare delivery for patients.
- Importance of democratising access to breakthroughs in science, as outlined in the vision and strategy from the presentations shared with the Joint Boards.

- Importance of the levelling-up agenda geographically as well as from socio-economic and ethnicity perspectives, both of which are considered within the proposed strategies linked to the strong science base established through the BRCs.
- Need to ensure alignment and involvement across all partners of King's Health Partners, including King's College Hospital NHS Foundation Trust, to maximise potential to deliver successful bids and translation of BRCs into patient benefit. There is planned further increases in involvement from within King's College Hospital NHS FT.
- Proposals for increased involvement of the BRC Directors within refreshed governance arrangements of King's Health Partners, which should support the connection within each NHS partner to the BRCs.
- Potential for further collaboration opportunities identified through the discussion with and feedback from members of the Joint Boards.
- Continued consideration to be given to the relationship with Imperial College London, in the context of the merger of the Royal Brompton & Harefield NHS FT with Guy's and St Thomas' NHS FT.

Sir Hugh Taylor thanked Prof Matt Brown and Prof Matthew Brown and members of the Joint Boards for input and challenge within the BRCs renewal process.

Action:

- **Prof Matt Brown and Prof Matthew Hotopf to continue engagement through the BRC renewal process, including responding to the feedback of the Joint Boards.**
- **Prof Richard Trembath and Prof Ian Abbs to continue conversations with Imperial College London, to which Prof Matt Brown and Prof Matthew Hotopf are connected.**
- **Prof Matt Brown and Prof Matthew Hotopf to be involved in the governance refresh of King's Health Partners, to be developed through conversation with Prof Richard Trembath and Jill Lockett.**

4. Biological Research in Psychiatry

Sir Hugh Taylor welcomed Prof Ian Everall, Prof Cathryn Lewis, Prof Carmine Pariante and Prof Mitul Mehta to the meeting, and Prof Matthew Hotopf joining for this discussion also.

Prof Ian Everall outlined the history and development of the Institute of Psychiatry, Psychology and Neurosciences (IoPPN) and recent major achievements. There is a restructuring of schools underway within the IoPPN, including the School of Neuroscience. Prof Carmine Pariante provided an overview of the neuroscience of mental health, a unique aspect of neuroscience within King's College London. Prof Cathryn Lewis provided an overview of work within polygenic risk scores. Prof Mitul Mehta provided an overview of neuroimaging sciences, including major infrastructure and research.

The discussion noted:

- Major infrastructure and opportunity to understand differences within diverse populations in south London and improve lives. One of the challenges of genetic studies is ensuring applicability across all ethnicities. There needs to be greater recruitment across people from

non-European ancestries, which is an important priority within the field generally as well as locally, especially within the context of King's Health Partners local population.

- Potential for attracting further investment from major industry partners, recognising disinvestment generally in psychiatry research and development over the last 25 years. More recently, there have been positive changes. In addition, there are development of digital therapeutics, where there is an opportunity to be leading in the UK and Europe, and potentially internationally. There are also opportunities in relation to controlled or illegal drugs within psychiatry, with opportunities for further improvement.
- Potential for translation diagnostics with new pathology partner within King's Health Partners.
- Range of opportunities given the mix of rare and very common conditions included within the presentation, and the potential to further enhance links to patient recruitment and fostering the connections to clinical colleagues in acute and mental health settings.
- Importance of highlighting the strength within King's Health Partners of the biology of psychiatry, where there are opportunities to increase awareness, and consequently, the impact.

Sir Hugh Taylor thanked colleagues for the presentations and discussion.

Action:

- **Jill Lockett to connect colleagues to the King's Health Partners Communications team to support with opportunities identified in discussion.**

5. Director's Report

Prof Richard Trembath introduced the Director's Report, which has been received in papers by all members of the Joint Boards, highlighting:

- The appointment of Professor Lucy Chappell as the Chief Scientific Advisor for the Department of Health and Social Care (DHSC) and Head of the National Institute for Health Research (NIHR) from August 2021.
- Applications are in review for the Wellcome Healthcare Professionals PhD Programmes, amongst many others.
- Nearly 250 people joined for our most recent clinical academic innovation workshop on Improving Urban Population Health, with significant engagement and attendance from across our partners.
- Continuing work developing relationships with Imperial College London and Imperial College AHSC.

Sir Hugh Taylor thanked Prof Richard Trembath for the comprehensive Director's Report and asked that the congratulations of the Joint Boards be passed to Prof Lucy Chappell on her appointment.

6. Any other business

There was no other business. The next meeting of the Joint Boards is on Thursday 29th July 2021. The next meeting of the CEOs' Action Group is on Friday 9th July 2021.